TOWN BOARD WORK SESSION

March 14, 2022 - 5:30 PM

1st Floor Conference Room, 301 Walnut Street, Windsor, CO 80550

***GOAL* of this Work Session is to have the Town Board receive information on topics of Town business from the Town Manager, Town Attorney and Town staff in order to exchange ideas and opinions regarding these topics.**

Members of the Public in attendance are asked to be recognized by the Mayor before participating in any discussions of the Town Board

AGENDA

1. Town Board/Manager/Attorney Monthly Meeting
2. Xcel Partners in Energy - Kathleen Jones, Sustainable Windsor
3. Future Meetings Agenda

The Town of Windsor will make reasonable accommodations for access to Town services, programs, and activities and will make special communication arrangements for persons with disabilities. Please call (970) 674-2400 by noon on the Thursday prior to the meeting to make arrangements.

MEMORANDUM

Date: March 14, 2022
To: Mayor and Town Board
Via: Shane Hale, Town Manager
From: Kathleen Jones, Sustainable Windsor
Re: Xcel Partners in Energy: Common Themes and Responsibilities
Item #: 2.

Background / Discussion:

As a brief background, Sustainable Windsor Colorado approached the Town of Windsor about implementing energy efficiency measures and suggested the Xcel Partners in Energy Program. Tonight you'll be hearing from XCEL representatives/consultants (the Brendle Group) about the program.

Following this presentation, Staff will give a brief presentation that compares common themes from Energy Action Plans implemented in similar municipalities. Partners in Energy Responsibilities and Municipal Responsibilities identified for common focus areas. Potential residential and commercial/industrial energy savings and fiscal savings.

ATTACHMENTS:

- Windsor Town Board March 14, 2022, Work Session Material

Windsor Town Board March 14, 2022, Worksession Material

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Windsor Town Board Worksession
November 15, 2021
FAQs

1. **Windsor has not had a good working relationship with Xcel, why should Windsor do the Partners in Energy program with Xcel?**
   A. The Project Manager for the Town of Erie for its second Partners in Energy Plan said: *There are always going to be differences over the business relationship - Erie certainly has them with Xcel, particularly over the ownership of street lights. For Xcel, it is a significant part of their revenue stream; for the city, they want to lower its operating cost and the costs to residents. As your Town Manager said, we really don't get to pick who our partner is in this energy service, and you don't always come out a winner in the negotiations. However, in this effort (Partners in Energy) both parties can win and use it as an opportunity to improve relations. Data and knowledge are power. This program provides a lot of data and knowledge to the city. It is up to the city to do something with it.* The Erie Project Manager said he was surprised at how well it went. He felt it was well worth the effort.

   B. The Greeley Project Manager stated that the "*...partnership also provided better connections with Xcel and made a connection to get Greeley its first EV ride-n-drive event*."

   C. The Regional Vice President for Xcel in Colorado, Jerome Davis, in his letter of support for the Partners in Energy Program, said: *Coach Vince Lombardi said it best ...*

   "Individual commitment to a group effort—that is what makes a team work, a company work, a society work, a civilization work." We are enthusiastic about this opportunity and look forward to supporting you as we put this process into motion."

   The Partners in Energy program would like to discuss the specific concerns Windsor has. There are no guarantees about outcomes; the Partners in Energy Program and Street Lights are in separate divisions. However, several cities have said relations with Xcel improved as a result of the Partners in Energy Program.

2. **Is there an actual completed and adopted plan I can look at?**
   Links to two (there are over 30 in Colorado alone) completed plans are provided below:

   A. City of Greeley Action Plan: https://greeleygov.com/docs/default-source/default-document-library/greeley-energy-action-plan-final.pdf
      An Executive Summary of the Greeley Action Plan is available at: https://xcelenergycommunities.com/sites/xcelenergycommunities.com/files/document/pdf/Greeley%20EAP%20Summary.pdf

   B. Town of Erie Action Plan (first plan only, the second plan is in draft stage): https://www.erieco.gov/1427/Erie-Energy-Action-Plan
      An Executive Summary of the Erie Action Plan is available at: https://xcelenergycommunities.com/sites/xcelenergycommunities.com/files/document/pdf
      (Note: Hard copies of sample plans will be available at the work session).

3. **What is the workload for the Town that comes with this plan? Will we have to hire additional staff?**
   A. The short answer is "No" the Town shouldn't need to hire a third party to help with the Windsor part of the plan. None of the interviewed towns (Greeley, Erie, Thornton, and Centennial) had hired outside assistance for the plans. The response to Sustainable Windsor, CO from the four cities and the Xcel project manager of course had a range. The Project Manager from Erie said, "*For the first plan, Erie had two primary staff members (Planning and assistant to CM) that went to all the meetings during a four-month process. That turned out to be about 10 hours/month for each person. Since Xcel and Brendle did all the organizing and handled all the meetings, it was just a matter of staff showing up and doing some necessary homework. The other departments would get involved as needed, or if they wanted to be involved.*

      In discussing the Brendle Group (Xcel's consultant that would work with Windsor in the Partners In Energy Program), the Erie representative said: *They are very professional in everything they do. They make the process as painless as possible. They set the meetings up, do the agenda, run the meeting, do the minutes, handle all the necessary communications and emails, get data, help with keeping everything on track, on and on. The process was amazing.*

      The Project Manager from the town of Centennial said: *It typically only takes up about 4 hours of my work week, plus a couple of hours for our Communications staff for things like social media promotion. We've also been lucky enough to have a few volunteers who have manned the Partners in Energy tables at City events.*

   B. The consultant for Xcel in Colorado, who has done at least fifteen of these plans said: *I'd estimate about 15 hours a month over 6-9 months, between project management meetings, workshops, reviewing materials, etc. Some months may be a slightly bigger lift than others.*

C. This program is, like many things, the more you put into it, the more you get out. However, because Xcel and its consultant are doing the heavy lifting, Windsor wouldn't have to do a lot to still get a great product. If it was determined that additional staff/support was needed some additional considerations could include:
    1. Use Energy Impact Funds to hire someone.
    2. The Colorado Energy Office or the Workforce Council may be able to assist
    3. The CSU Impact MBA program has a fellowship program that pairs MBA students with opportunities.
    4. The Xcel consultant also suggested that these alternatives could also be something they help develop during the planning process!

4. **We don't want Windsor going broke saving money with energy program projects, can we afford the Program and the follow-up projects?**
First, the program is free to the Town of Windsor. The Xcel Energy consultant not only develops the program with Windsor and other stakeholders, but Xcel Energy also provides 18 months of program implementation follow-up.

   Second, the cost for products resulting from the Energy Program really depends on the community and what its goals are. For example with Erie, the Project Manager said: "*For the first plan the focus was really more on policy plus the business and community education. So for the policy side, there was minimal cost, e.g. building code update, and on the business and community education side, Xcel and Brendle did most of that in conjunction with the Chamber of Commerce. The Chamber was thrilled with all the resources and material that was provided."*

   Third, savings may actually be realized from the Energy Plan. For example, the Project Manager from Thornton said: *The Energy Plan has helped Thornton to understand its energy usage and helps guide the Capital Improvements Program (CIP), energy performance contracting, and is using the savings to fund other public improvements.*

5. **What does Xcel get out of this? Why are they doing the program?**
The Partners in Energy program is part of the Xcel business model and philosophy. It is cheaper to save energy upfront than it is to build a new power plant, provide new transmission lines, substations, transformers, and distribution lines. A penny saved is a penny earned if you will. In the process, the participating communities become more resilient to a changing world. Examples of communities not ready for change were the Houston freeze in February 2021 with an extended power outage and Portland last summer with 116 degrees weather resulting in power outages.

   There is tremendous change coming in electric vehicles for all major automakers. For example, in2022 Ford will start production of the F-150 Lightning, an electric version of America's best-selling vehicle. In the next four years, Ford will invest $29 billion in Electric Vehicles (EV"s). Tesla went from selling 15,000 cars a year five years ago to 238,000 in the first three quarters of 2021. Xcel needs to be ready to **power 1.5 million Electric Vehicles by 2030.** The energy to drive these cars is needed for the change in the transitioning demand from fossil fuel to electricity.

   This demand will place a huge load on the electrical system. Smart choices that can be made

now will make it easier for Xcel Energy to provide uninterrupted energy while saving Windsor government and its residents significant energy and money, enabling a more robust and vibrant local economy, as well as making everyone better prepared for whatever the future holds.

6. **How does all of this fit with the natural gas industry?**
   While Xcel is transitioning away from coal to renewable energy, natural gas continues to be an important energy source. Xcel will be upgrading its natural gas system. Xcel will be investing $1.4 billion in projects to upgrade its natural gas system and replace aging pipes. One benefit of this work is that it will reduce methane emissions. Lower natural gas prices have made it possible for Xcel to make improvements to the system with minimal impact on our energy bill.

Windsor Town Board Questions Answers from the Nov. 15, 2021 work session with Sustainable Windsor, CO. (SWC), Xcel Energy, Poudre Valley REA (PVREA), and Partners in Energy.

Mayor Statement: The Board would like to have PVREA involved in the next work session.
A. Jay Mendoza - Business Outreach Director for PVREA stated at the first work session that PVREA is supportive of the Partners in Energy Program, and he has worked with the program before in former employment. Mr. Mendoza stated that while the Partners in Energy is not a PVREA program, it is happy to work with and support the program. PVREA will work together on anything the Town Board wants for a program. PVREA is happy to be at the table and support the program.

Q. What is an Energy Action Plan?
A. An Energy Action Plan is a public document that sets tangible goals and strategies related to energy use in the community, aligned with other Town plans, goals, and documents. Partners in Energy is a free program from Xcel Energy that supports the communities it serves by helping them develop and implement Energy Plans. An Energy Action Plan is an opportunity to bring all of the community gas and electric usage issues under one umbrella e.g. residential, commercial, government buildings, street lights, parks, etc. This may include addressing energy efficiency, energy costs, sustainable energy, or other relevant topics to the Town of Windsor. Each community has its own unique energy needs and priorities, and Partners in Energy services are tailored to complement each community's vision.

Q. How does the Partners in Energy Program work?
A. Through a guided and facilitated planning process, Xcel Energy will help Windsor identify local energy priorities and then develop a path that leverages all resources available in our community. Once a community has been accepted into the Partners in Energy program, Xcel Energy will organize preliminary kickoff meetings to build the framework to launch the energy action planning workshops. Anticipate six to eight weeks for preparation, and 20 to 26 weeks for the development of the plan, including four to six stakeholder workshops. These workshops will include topics such as exploring your energy baseline, establishing an energy vision, setting relevant Town of Windsor goals, and brainstorming and developing strategies. Following the plan development, Xcel Energy will collaborate for 18 months to implement the Town strategies.
PVREA will be a key stakeholder throughout the process. Other stakeholders may

include: Town staff, local businesses, residents, nonprofit or other community-based organizations, multifamily housing property owners, etc.

Video - “Partners in Energy” explains the program in 90 seconds - https://xcelenergycommunities.com/info

Q. What is the cost to Windsor for the Plan?
A. The Partners in Energy Program is free to the Town of Windsor. The Town of Windsor would need to provide participants, a place to meet, and a willingness to implement the Plan.

Q. How much work is involved for the Town in the development of this plan?
A. Ideally, a champion from Town staff or SWC will be assigned who will help smooth the process of developing an Energy Action Plan and rolling out implementation. Over the first 6 to 9 months of the planning process, it may require 10-15 hours per month for this champion, including participating in project management meetings, reviewing materials, coordinating stakeholders, and other logistics. Additional stakeholders can expect 2 to 4 hours per month, depending on their level of involvement.

For quotes from City Project Managers for Erie, Centennial, and Greeley on their specific experience, please see page 2, question #3 above.

Q. What is the plan structure? Would the Partners in Energy report to the Board, or does the Board take it on within one of the departments and it becomes a line-item project?

A. There are a variety of possible program structures available. Often a separate group is formed, either with staff or volunteers. SWC recommends that the plan structure be one that Town Board is comfortable with and would allow the plan to be adopted as a standalone Town plan or integrated into the upcoming Windsor Comprehensive Plan Update. SWC sees this effort as a community-driven energy planning project. The Town Board would authorize the application to Xcel Energy for the development of the plan, the Planning Commission would be involved, and both the Planning Commission and Town Board would approve the final product and be part of the implementation process.

Q. What is the process for the program?
A. Once the Board has approved the idea, the process would basically be:

1. The Town Manager would submit an application to the Partners in Energy program.
2. Once accepted into the program, a stakeholder group would be formed that includes town leaders, local business leaders, and residents. Partners in Energy would handle most of the logistics and the organizational work once participants and a meeting location have been identified.
3. The energy team guided by Partners in Energy helps determine the most meaningful means to achieve a Windsor Energy Action Plan.
4. There would be four to six stakeholder workshops over a six-to-nine-month period. Partners in Energy would facilitate and conduct the meetings, develop meeting materials, take notes, and distribute results.
    a. If additional public engagement is required, this could be discussed and scoped as appropriate and necessary

5. Partners in Energy rely on staff or a volunteer committee to provide periodic updates to the Planning Commission and Town Board throughout the process. There can also be representatives from these groups on the planning stakeholder team. Opportunities for input and feedback by both the Planning Commission and the Town Board would be available. Partners in Energy would provide the draft plan document and make the recommended revisions.
6. The final product would be the approval of an Energy Action Plan which the Planning Commission and Town Board are comfortable with. The Energy Action Plan is then carried out based on the strategies identified to help the community achieve its goals. Partners in Energy continues to support the implementation of the strategies at no cost to the Town of Windsor. If additional costs, such as grants, additional incentives, or funding for upgrades are required, the Town of Windsor would be required to provide these. SWC would like to be involved at every step of the process.

Q. Do you just go get a Plan off the shelf from Xcel?
A. No. Each community has its own unique energy needs and priorities, and Xcel Energy Partners in Energy services are tailored to complement each community's vision. Xcel Energy has retained The Brendle Group as the consultant to deliver Partners in Energy and help communities at every step to develop and implement these energy plans. Melody Redburn was in attendance from The Brendle Group (mredburn@brendlegroup.com). The Brendle Group is a highly regarded private sustainability engineering and planning firm with offices in Ft. Collins, Denver, and Salt Lake City. (www.brendlegroup.com)

Q. At one level, the Plan would be a consumer education program similar to what the town does now with water usage. Is that what you are asking?
A. Energy, like water, is a vital resource. We as a community cannot afford to waste either. Therefore, education will be a very important component of the Energy Plan, just as it is in the Windsor Water Plan. Part of the education for the energy plan would include identifying energy-related problems and common goals, how to access them, (e.g., energy audits), develop actionable alternatives along with rebate and financing options to bring the Windsor energy goals to life. Education is particularly important in the implementation stage of the Energy Plan. Partners in Energy provides educational materials about energy efficiency and available utility programs, as well as 18 months of free consultant assistance after the plan is adopted for implementation of the plan.

Q. Are you looking for the Town Board to establish a "net-zero" energy plan for building construction?
A. No, SWC would like Windsor to establish and meet its own goals. We think there are many opportunities for promoting practical sustainability in residential and commercial construction such as:
1. Place vents and roof piercings and equipment on the north and east sides of the roof when possible so that the south and west roof portions can be used by future owners for solar panels, if desired.
2. If roof vents etc. must be on the south and west roof portions, co-locate them in a small area to allow for maximum roof solar potential.
3. If solar isn't to be installed with the initial construction, install empty conduit lines so that there won't be so much retrofit required.

Q. Do you want us to somehow get involved with Performance Energy Contracting?
A. Performance Energy Contracting through the Colorado Energy Office (CEO) is one possible alternative, not only for the Town of Windsor and the school district., but also other subunits of government such as metro districts, which Windsor has a lot of. Windsor, Xcel Energy, and PVREA could ensure all appropriate stakeholders are aware of the program as part of the Energy Plan outreach and education element.

Q. It should be up to the private property owner if they want to do energy retrofits. Are you asking the Town to push retro-fit energy-saving construction within private facilities in town, if so, what role does the town play?
A. We agree, it should be up to the private property owner if they want to do energy retrofits. If Windsor decides in an Energy Plan that energy retrofits are a good idea, that idea could be promoted cooperatively with Xcel Energy, PVREA, the Colorado Energy Office, and the private sector. There are many ways for private property owners to save energy and money without doing expensive retrofits they may not be aware of, and Partners in Energy can also support these education opportunities.

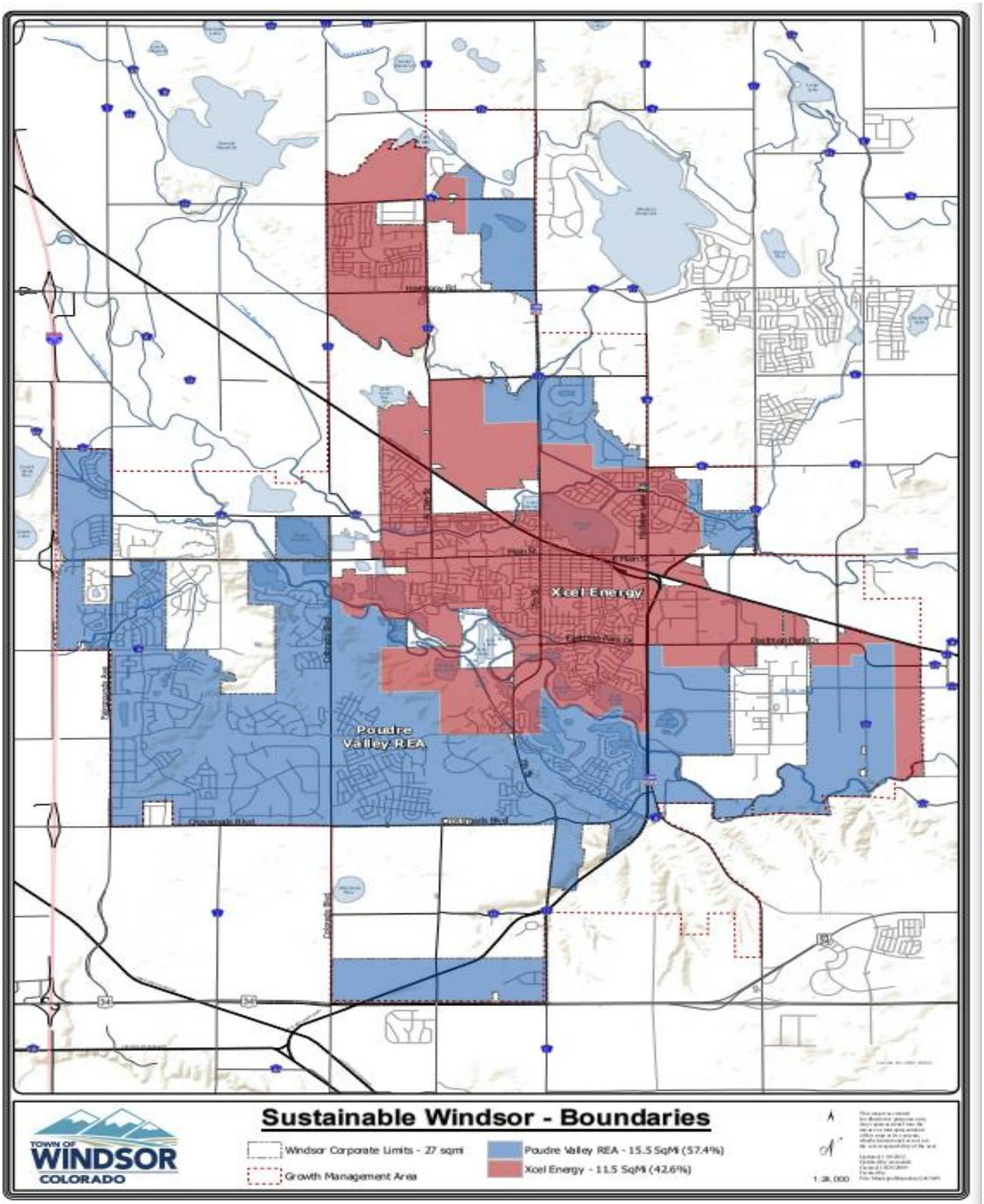
Q. Are there any energy goal mandates with the program?
A. No, there are no mandates, only incentives. Certainly, Xcel Energy, PVREA, and the State of Colorado each have their own energy-related goals they believe are necessary for a sustainable energy future so they can reliably provide energy to meet growing demands and a changing market and a changing world. As a result, they would like us to help them reach those goals

Q. Is there any seed or start-up money required for participation in the Partners in Energy Program?
A. No. The program is free to the Town of Windsor.

Q. Aren't residents free to get their power at Xcel Energy or PVREA?
A. Residents can get their electricity from the utility energy provider for their area, which will be either Xcel Energy or PVREA. A resident cannot use Xcel Energy if they are in a PVREA service area or vice versa.

Q. Aren't Xcel and PVREA already institutionally committed to alternative energy resources?
A. Yes, both Xcel Energy and PVREA have institutionally committed to alternative energy resources and energy conservation. That is in part why Xcel Energy has developed the Partners in Energy program and PVREA has agreed to participate.

Xcel Energy and Poudre Valley REA boundary map in Windsor



Example of Actionable Strategies from Erie Partner's in Energy Action Plan

Share Energy Information through Welcome Kit for New Residents and Businesses

Context: Erie's annual growth rate is approximately 5.5%. As new residents and businesses join the Erie community, there is an immediate and ongoing opportunity to connect incoming community members with energy information. This strategy will focus on developing and distributing energy information to share, through existing channels, to welcome new residents and businesses. Consistent with other strategies within this focus area, energy information will focus on efficiency first, and then consider renewable options.

Timeline: Planning and development: Q1 2022-Q3 2022; Delivery: Ongoing

Target: Reach every new resident and business with energy information.

Action Steps	Community Responsibilities	Partners in Energy Responsibilities
Develop key information to include in welcome packet	• Town Staff – Share existing welcome information and materials, and identify commonly-asked questions from new residents and businesses	• Coordinate with utilities and program providers to clarify service boundaries and develop list of relevant programs
Brainstorm motivational messages	• SAB – Co-create messaging and content by audience (residents vs. businesses), focused on Erie's community values	• Provide sample language and designs by audience (residents vs. businesses)
Draft informational materials	• Town Staff – Provide branding guidance and inform options for collateral type (e.g., full page flyer, half sheet, post card) • SAB – Brainstorm creative design and delivery options	• Draft content for one primary piece of collateral each for residents and businesses, focused on reducing energy use and renewable energy options (by energy and program provider) • Identify options to creatively design and deliver information through secondary piece of collateral (e.g., sticker, magnet, digital coloring book) • Design materials based on drafted content and selected delivery options
Distribute welcome materials	• Town Staff – Include energy welcome collateral in resident welcome kit • Town Staff – Provide Erie Chamber of Commerce with energy collateral for businesses	• Print and deliver all collateral materials to Town of Erie for distribution

Xcel Energy Partner's In Energy Application

The application is available here: https://www.xcelenergy.com/staticfiles/xe-responsive/Working%20With%20Us/Trade%20Partners/MN-CO-PIE-App.pdf

Application Questions are:

1. Community Customer Information (e.g. Town Name, location, contact person & title)
2. Community Profile (# of Households, Population, sq. miles, Current energy providers)
3. Interest in Program - Describe your interest in Partners in Energy and how you think Partners in Energy could provide value.
    a. What is/are the most pressing energy-related issue(s) facing your community today?
    b. If you're accepted as a participant in Partners in Energy, what additional approvals within your community would you need to obtain prior to starting? (examples: City Council, City Manager, Sustainability Commission, etc.)
4. Planning and Energy Management Experience -
    a. Does your community currently have any sustainability or energy plans, policies, codes, regulations or initiatives? If yes, please identify them and indicate the date(s) they were last revised. (Describe your interest in Partners in Energy and how you think Partners in Energy could provide value.)
    b. Describe any energy programs or energy management activities your community has participated in over the past two years. Please include goals/targets and results if applicable. This can include initiatives to track energy use in any part of your community (e.g., public buildings), a neighborhood energy challenge, etc. If you have participated in Partners in Energy before, what strategies would you like to pursue with additional support from Partners in Energy, and why? Additionally, please explain if your community is already engaged with Xcel Energy in other ways.
5. Community Resources and Commitment
    a. Please indicate who in your community would be the point person (or people) to manage your Partners in Energy participation and describe his/her/their applicable experience and background relative to planning, energy, and /or sustainability. Describe his/her/their availability to support this initiative through both strategy development and implementation (include multiple people as applicable for each stage). Describe whether they are paid staff or volunteers and the extent to which managing and/or implementing energy or sustainability initiatives is a component of their job duties.
    b. While Partners in Energy is offered to communities at no cost, communities are responsible for expenses associated with implementation. Does your community have staff, volunteers, budget, or other funding resources to implement the energy initiatives that will be identified in the Partners in Energy process? Yes No If yes, please describe.
6. Community Involvement
    a. One of the keys of Partners in Energy is engaging representatives from your community to participate in developing and implementing strategies to meet your community goals. These representatives should be varied and willing to commit their time to the process. They may include city or town staff members, business association representatives, large local business representatives, local nonprofit staff members, school district staff members, county government officials, etc. Please describe who from the community you would anticipate engaging in developing your energy strategies. (Please list six to eight possible representatives.)
    b. Partners in Energy is designed to promote communities learning from each other and sharing best practices. Are you willing to share your community work through Partners in Energy with community members and other participating communities? Will you allow your final work products to be shared publicly? Yes No If no, please explain.
7. Is there anything else you would like us to consider when evaluating your application?

Xcel Partners in Energy Team for Windsor, CO

Melody Redburn, PE
The Brendle Group in Ft. Collins
The Brendle Group is leading the delivery team for Xcel Energy's Partners in Energy. Melody has worked on 15 Energy Plans for Colorado communities.

David Hueser, MBA works for Xcel as a Team Lead, Product Portfolio Manager and also works with Energy Efficiency at Xcel Energy.

Andrew Holder is Area Manager - Community Relations & Local Government Affairs Representative for Xcel in the Northern Colorado plains area. Andrew lives in Windsor!

Poudre Valley REA representative
Jay Mendoza, BBA
Business Outreach/Relationship Director for PVREA.
Jay has helped in the development of Partners In Energy Plans with other communities as the representative of a different Colorado REA. Jay's experience also includes working with City and County staff on Economic Development as well as local community groups on local public affairs.

Sustainable Windsor, CO Committee Members March 2021

Milton Geiger, M.S. Windsor Resident—5 years
Certified Energy Manager
Association of Energy Engineers

Greg Flebbe, J.D. Windsor Resident—5 years
Retired Senior Planner for the City of Greeley

Carol Hoglund, M.S. Windsor Resident—24 years
Retired Higher Education AdministratorS

Erica Koehler, M.Ed. Windsor Resident—29 years
Licensed School Counselor

Jenna Linenberg, B.S.
CSU graduate with a degree in Ecosystem Science and Sustainability

Mary Koehler, R.N. Windsor Resident—29 years
Retired Registered Nurse
Air Force Veteran

Jim Koehler Windsor Resident—29 years

Retired Postal Carrier
Air Force Veteran

Kathleen Jones, Ph.D. Windsor Resident—50 years
Retired Biological Sciences Professor

Susan Carey, M.S. Windsor Resident—39 years
Retired Speech Therapist and Preschool Teacher

Kristan Wiggins, B.S. Windsor Resident—20 years
UNC graduate with a degree in Environmental and Sustainability Studies

Don Johnson, M.Div. Windsor Resident—34 years
Retired pastor of Bethel Lutheran Church
CCO for Lauren Project

Mary Beard, B.S. Windsor Resident—41 years
Retired Elementary Teacher

Robert Bradley, M.D. Windsor Resident—44 years
Retired Physician
Maryilyn Bradley, R.N. Windsor Resident—44 years
Retired Registered Nurse

Vickie Stimac Windsor Resident—40 years
Retired Higher Education Planning Service Consultant

Russ Gorham, B.S. Windsor Resident—12 years
Research & Development Chemist
Volunteer as Climate Reality Leader

John Parks Fort Collins Resident
CSU Political Science MA Candidate '22
Climate Reality of Northern Colorado Chair
Fort Collins Economic Advisory Board Vice Chair

Scott Simmons Fort Collins Resident

Nicole Merris Fort Collins Resident

MEMORANDUM

Date: March 14, 2022
To: Mayor and Town Board
Via: Shane Hale, Town Manager
From: Karen Frawley, Town Clerk
Re: Future Meeting Agenda
Item #: 3.

ATTACHMENTS:

- Future Meetings Agenda

FUTURE TOWN BOARD MEETINGS

March 21, 2022 5:30 p.m.	Town Board Work Session Larimer Emergency Telephone Authority Emergency Notifications
March 28, 2022 5:30 p.m.	Town Board Work Session Meet the Board Possible Revisions to the Downtown Corridor Plan (height limits)
March 28, 2022 7:00 p.m.	Town Board Regular Meeting
April 4, 2022 5:30 p.m.	Town Board Work Session Follow-up for ARPA Funds
April 11, 2022 5:30 p.m.	Town Board Work Session Town Board-Manager-Attorney Monthly Meeting Metro District Policy Review
April 11, 2022 7:00 p.m.	Town Board Regular Meeting
April 18, 2022 5:30 p.m.	Town Board Work Session
April 25, 2022 5:00 p.m.	Town Board Work Session Arbor Day Poster recognition (5:00 – 5:30 p.m.) Main Park Shelter Meet the Board
April 25, 2022 7:00 p.m.	Town Board Regular Meeting
May 2, 2022 5:30 p.m.	Town Board Work Session Town Board Orientation with Sam Light
May 9, 2022 5:30 p.m.	Town Board Work Session
May 9, 2022 7:00 p.m.	Town Board Regular Meeting
May 16, 2022 5:30 p.m.	Town Board Work Session Follow-up to Metro District Policy Review
May 23, 2022 5:30 p.m.	Town Board Work Session

May 23, 2022 7:00 p.m.	Town Board Regular Meeting
May 30, 2022	Canceled – Memorial Day Holiday

Future Work Session Topics

- DDA Entertainment District
- Telecom Code (Pending FCC Rules)
- Water Lawyer Update (May)
- Regional Water Treatment Plant Site
- Presentation by Carolyn Steffl regarding SB21-262 – Special District Transparency
- Proportional services and amenities for planned population
- Colorado Opioids Settlement Use Ideas
- Economic development/retail needs based on population levels (following retail assessment)
- Land Use Code Update
- Discuss Wells Used For Geologic Sequestration of Carbon Dioxide draft ordinance